THE CROSSETT STORY

The Beginning of Forestry
in
Southern Arkansas and Northern Louisiana

R. R. Reynolds
ACKNOWLEDGMENT

I would like to give special thanks to A. E. Wackerman, who was Chief Forester for the Crossett Lumber Co. from 1927 to 1932 and who was a member of the staff of the Southern Forest Experiment Station when my work at Crossett began. He provided much encouragement and guidance to me during those early years and for many years after.
R. R. Reynolds was born on December 21, 1906 near Howard City, Michigan. He graduated from the University of Michigan Forestry School with a B.S. in 1929 and an M.S. in 1930.

In July 1930, he joined the Southern Forest Experiment Station. He spent his first 3 years with the Station working on county Forest Economic Studies, and on case studies of individual companies. In 1933, the Crossett Experimental Forest opened, and Reynolds spent the next 34 years establishing and directing the research center. He is author or co-author of about 175 publications.

Reynolds retired from the Forest Service in 1969, but he has remained active in the forestry field, as a member of the Society of American Foresters and as a practicing tree farmer.
PREFACE

This brief history describes some of the more important forestry and related happenings in southern Arkansas and northern Louisiana between 1930 and 1955. This was the period in which clearcutting of the virgin pine timber came to a crashing halt—because there was no more. It also marked the start of managing the second-growth stands at a time when no one knew how or why they should be managed. These stands, which had grown up in spite of no protection or management, were generally understocked and widely variable in age classes. To confound the problem, it was a universal belief that lumber from second-growth trees was practically worthless.

The account is largely limited to the shortleaf-loblolly pine upland hardwood forests of southern Arkansas and northern Louisiana because the writer of these notes grew up with (in a professional sense) and knew this area intimately. For the same reasons, the story is centered on Crossett, Arkansas, and on holdings of the Crossett Lumber Company.

Many other areas and forest ownerships have equally interesting histories, but foresters and managers in the Crossett area were leaders in the changeover from virgin to second-growth timber management and operation in the South. A great many "firsts" were hammered out here. And for 40 years, people from around the country—and the world—came to Crossett to see the far-reaching developments. They learned how they might put the same practices in use on their own areas and forests.
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IN THE BEGINNING—
"CUT OUT AND GET OUT!"

Sawmilling of the virgin shortleaf and loblolly pine timber in southern Arkansas and northern Louisiana began on a large scale in the 1890's. Mills cutting upward of 50,000 bd. ft. per day were common, one was located 30 to 40 miles or so in every direction. Because of the many logs needed every day and the fact that logging trucks were unheard of, all large-scale logging was done by railroad. Generally, two spurs were constructed off the main-line into each 40-acre area, and teams of oxen or horses were used to skid the logs to the spurs. Here logs were picked up, by steam-operated loaders that ran on rails on top of the log cars, and placed on the log cars for transportation to the mill (fig. 1).

Although some stands of timber had as much as 25,000 bd. ft. (Doyle) per acre, the average that was usable, by standards in use at the time, was about 7,000 bd. ft. (fig. 2). This was according to Levi Wilcoxon, longtime logging and woodlands Superintendent of the Crossett Lumber Company of Crossett, Arkansas.

In any event, by the middle to late 1920's, the end of the big cut was near at hand, and by 1930 many of the mill-owners, who had come South after logging in the Lake States had been completed, started looking at the big untapped virgin stands of the West as the location for their next operations.

Many families had moved into the uplands of southern Arkansas and northern Louisiana, had homesteaded, and had established farms many years before the coming of the big sawmills. To these farmers, trees were something that had to be disposed of by cutting and burning before the areas were suitable for row crops. Since machinery for such operations was not available in those days, the farmers often welcomed the big sawmillers with open arms. According to an oft
repeated story, the Crossett Lumber Company people set up a land office at the county seat in Hamburg, Arkansas, and offered $2.50 per acre in hard cash, for the farmer’s timber or timberland. When word of this got out, small timberland owners by the hundreds hurried in to get rid of their extra land or timber before those “Damn Yankees ran out of the stuff.”

In other words, as late as 1933 many people thought that timberland (or areas with trees) was wild and undeveloped land. It would be of real value only when the trees were cleared and the acres put into pasture or row crops.

When logging of the virgin timber began on a large scale, no one thought about developing the second-growth stands. Only one kind of lumber was worth anything for construction purposes: slow growth virgin. Second-growth trees were often rapid growth, and second-growth lumber was supposed to be practically worthless “because it would warp or shrink or twist.” And it supossedly had very little strength. So even though the lumber companies only cut trees that were about 14 inches and larger in stump diameter, they made no attempt to keep the smaller pines and hardwoods from injury. Many of those were cut and used for ballast and rough ties for the spur logging railroads.

It was also a certainty that once the pine “slashings” had dried out they would catch fire, and a nice hot burn would kill a large proportion of these smaller seedlings, saplings, and poles.

Because of this and because there was no organized attempt to protect the woods from fire, it now seems amazing that many of the smaller pine trees came through the fires, began to grow at a rapid rate, and began to produce seed. Seedlings sprang up and some thin, but respectable, young pine stands with trees of many diameters developed on many of the areas that had been cut over 10 to 20 years previously.

Hardwoods, from sprout size up to about 20 inches d.b.h. (diameter breast high), had always been intermingled with the pine in virgin stands. Since such hardwoods had little or no value at the time, the ones that were not seriously damaged in the cutting of the big pine stands continued to grow and reproduce. So the new, young pine stands often contained as many or more hardwoods than pine—and many of these hardwoods were larger than the pine.

**PROFESSIONAL FORESTRY COMES TO CROSSETT**

For the few companies in the South that did not fold up when the virgin timber neared an end, the decision to manage their second-growth forest for timber production was a gradual one, evolving as a last resort. The Crossett Company was no exception.

Until about 1930, the Crossett Lumber Company continued to offer its cutover land for sale to farmers and others. The company also tried raising cattle on an experimental basis. It was decided that something of better grade than usual “range” cattle should be produced, so the company purchased a high-quality and very expensive bull from Iowa in order to improve the strain. The idea was good but the bull could not stand the
ticks and the heat. The story was told that in hot weather they had to put him into a padded cell in the barn, with fans blowing on him from “before” and “aft.”

Two areas were included in the cattle venture. One was located about a mile east of Crossett on the Unity Road (now U.S. Highway 82). The other area was at the northern end of the Prairie Du Butte in Louisiana. The cattle venture failed, but in 1927 some of the old Cattle Farm area east of Crossett was planted with pine trees. This was the first sizeable loblolly pine plantation in the area (fig. 3).

![Figure 3. - Crossett Lumber Co.'s cattle farm plantation of loblolly pine. Stand was 14 years old at the time of the photograph.](image)

Having tried in vain to find suitable uses for its “cutover,” the Crossett Company probably was in a receptive frame of mind for most any idea when Prof. H. H. Chapman entered the picture. Prof. Chapman, who headed up the annual Yale University summer camp for forestry students at Urania, Louisiana, became interested in some of the second-growth stands that had developed on the Crossett Company holdings. With the aid of some of his students, he inventoried some of these areas and suggested that perhaps the Company could make a second cut of logs on some locations once the cutting of the virgin timber had come to an end. In any event, he undoubtedly was responsible for creating an interest in “timber possibilities” in the minds of the owners of the Crossett Lumber Company.

The interest was great enough for Company officials to agree to the appointment of a professional forester, W. K. Williams, who over considerable opposition in 1926 and early 1927 put through a proposal to start leaving pine seed trees (called “mammy trees” by the saw crews) at the time the virgin timber was being cut. He also began trying to interest the local people in fire protection for the woods. This latter proposal was of mountainous proportions because all the folks knew that the woods had to be burned over every few years “in order to kill the snakes and the ticks” and to “green up the grass.”

Williams resigned from his position after about a year to become Extension Forester in the Washington Office of the Department of Agriculture. He was replaced in March 1927 by A. E. (Wack) Wackerman, who was a forestry graduate of the University of Minnesota and of Yale University (fig. 4). According to Wack, he

![Figure 4. - A. E. (Wack) Wackerman, second forester for the Crossett Lumber Co. Wack had much to do with the successful adoption of forest management for the Company’s stands.](image)
went to work under the general direction of Prof. R. C. Bryant of Yale University, who had been employed as consultant in forestry matters by the Crossett Company. He was to correlate his work with Levi Wilcoxon, who at the time was logging superintendent. Levi had foreseen the need for fire protection on company timberlands and had built five firetowers in strategic locations on Company lands. These had been connected with a telephone system. Wack reported that the towers were “in, but not working because no one had ever had experience or training in fire protection before.” Thus, one of his first major jobs was to set up a fire protection system and to get it working. His second big assignment was to carry out a cruise of two of the blocks of older cutover lands to determine: (1) the amount of second-growth pine and hardwood present, (2) growth and mortality, and (3) the amount of virgin timber remaining. He would then prepare possible management and cutting plans.

THE U.S. FOREST SERVICE COMES TO CROSSETT

When I joined the Southern Forest Experiment Station in July, 1930, fresh out of the University of Michigan School of Forestry, many of the large southern mills had closed and more were closing every month. The production of lumber had been largely taken over by small, “peckerwood” mills that could be easily moved from place to place, and logging could be done by two or three pairs of mules or horses. It was agreed almost universally that the South would soon be out of the large volume, large-sawmill business, and few had any idea as to what would, or should, happen to the “cutovers.”

Because of this situation, the Southern Station’s economics division, to which I was assigned, was devoting most of its time to “Forest Economics Studies.” The objective was to inventory the timber and timberland in a county, determine the growth possibilities, estimate the amount of abandoned farmland that could be planted to trees, assess the volume of forest products still being produced, and approximate when the remaining sawmills and other wood-using plants would run out of raw material and have to close.

The Station also felt that one of its main thrusts should be to attempt to help save as many of the forest industry operations as possible. This included cooperative agreements with industries to help inventory various company forests (when invited to do so); to help work out management plans; to do mill-scale and other research studies; and to determine what kind of logs could be profitably handled by the existing utilization plants. These agreements were called “Case Studies.” It was felt that results from one study could be used by other companies or woodland owners with similar type stands and problems.

The first Case Study was with the Ozark-Badger Lumber Company at Wilmar, Arkansas. Information was gathered on volumes of merchantable pine and hardwood per acre and data needed for local volume tables were compiled. Information on annual growth and mortality were computed. Most important, a plan of management was suggested that would allow a harvest of logs for the company sawmill, at the same time that the growing stock on the company’s forests would be gradually improved and increased. The objective was to help show how it might be possible for this company not only to stay in business but to increase the production of logs, lumber, and other products on a sustained yield basis.

Field work on the Ozark-Badger case study, undertaken during the period of April 27 to May 20, 1932, was largely performed by Art Spillers and myself. Assistance was given by James Daniels, who was mill and logging superintendent of Ozark-Badger, and by L. K. Pomeroy, co-owner of the company, who was later to become famous as a timberland owner and forestry consultant. Overall supervision of the work was by I. F. Eldridge, head of the economics division staff.

Meanwhile, effects of the great depression that started in 1929 were being felt by the southern pine lumber industry generally. Both price and demand for lumber dropped alarmingly. The Crossett Lumber Company, among many, moved to meet the challenge to their existence by cutting costs drastically, including salaries of their forestry personnel, by 50 percent. This did not stop the balance sheet from showing red ink, and in desperation the Company management cut some salaries, including Forester Wackerman’s, by another 50 percent a year later.

After such drastic reductions in salary, Wackerman was more than willing to accept an offer of employment on the staff of the Southern
Station, and he was assigned to the economics division. He made the transfer early in 1933 and was headquartered in New Orleans.

Wackerman’s previous inventories of the older second-growth stands at Crossett had indicated that the Company might be able to continue sawmill operations on a reduced scale if it made some radical changes in operating policy. Because lumber from fast growing second-growth shortleaf-loblolly pine was not readily saleable, Wackerman had thought that Crossett might “stretch out” the cut of the last 25,000 acres of virgin, culled virgin, and advance second-growth timber. They could then have, for several years, some “cream” high-grade lumber from the virgin stands to go along with the “skim-milk” lumber from the second-growth.

As was mentioned earlier, the Forest Service was willing and anxious to assist any timberland owner who was interested in working toward sustained yield production of forest products. And the Crossett Company seemed a fine example of a company that might well benefit from cooperation with the Government. Thus came about the second case study the station undertook to help private industry attempt to move into the entirely new second-growth forestry or forest management field.

The Southern Station entered into a cooperative agreement with the Crossett Company, under which the station would provide technical personnel to mark one or more compartments of the remaining 25,000 acres mentioned above, known as the “East Block.”

Before leaving the Crossett Lumber Company, Wackerman had cruised this East Block area, had made a growth study, and had prepared volume tables for the virgin and advance second-growth stands. He had determined that, if the 25,000 acres was divided into 10 blocks of about 2,500 acres each, one block could be cut each year on a light selection cutting basis, and would yield from 8 to 10 million bd. ft. of logs. Growth would be such that 10 years hence the merchantable volume would have grown back to the original amount and another cut could be made.

I was chosen to handle this marking job and I arrived, with my wife Geneva, in Crossett on August 13, 1933. Field work started immediately, as preliminary arrangements had been made to use five boys from a local Civilian Conservation Corps (CCC) camp. Because this was the first large-scale marking of timber on a selection basis in the region, we decided to keep more detailed records than would normally be required. All cut and leave trees were measured, and cut trees were marked with paint at the time of measurement. The record was by one-inch diameter classes, and the tally was by diameter and number of 16-foot logs.

It might be of interest to note that the strictly virgin timber was marked to a guiding diameter limit of 24 inches and oldfield timber to 17 inches. These limits were flexible, however, and any trees below these limits were marked for cutting if defective or very limby, or if the stand needed thinning in a particular spot. Fast growing and high-quality trees above these limits were left to compensate for the trees below the limits that were taken. Marking of the first unit was completed November 10, 1933.

THE BEGINNING OF SELECTIVE CUTTING AND MANAGEMENT

As the end of the virgin timber approached throughout the region, nearly all concerned with logging agreed that railroads just could not be used for logging the second-growth stands. At least 2,500 bd. ft. (Doyle) of logs of good size would have to be cut per acre to make it pay. The relatively small size of the second-growth logs would cause the costs per thousand board feet to soar. Furthermore, only a few of the trees in the many-diaomed, natural second-growth stands were large enough to cut for logs. Seemingly, what was needed was a system of stand management and harvesting that would allow light cuts per acre and, at the same time, permit the remaining trees to develop into merchantable sizes. This pointed to the need for trucks.

Although they were very crude compared to today’s models, a few trucks were being used by a few small mills. Could trucks be depended upon to produce a reasonable volume of logs for the large mills? And could such transportation be used for light harvests in second-growth stands?

The Southern Station was interested in this problem because it was a common one for nearly all mills in the South in the early 1930’s, but the station had no funds for undertaking such a study. I was encouraged to apply for cooperative funds from the Charles Lathrop Pack Foundation
for a "Selective Logging Study," which was approved in the late summer of 1934. Second-growth natural shortleaf-loblolly pine-hardwood stands owned by the Crossett Lumber Company were used for the study. The objective was to selectively log blocks of timber that had been marked for the removal of various volumes of pine and hardwoods, and determine the costs of felling, skidding, loading, hauling, and sawmilling.

The selected area was located about 5 miles southwest of Fountain Hill, Arkansas. Work on survey of block boundary lines and inventory of stands began September 5, 1934.

The trucks were gasoline powered and were used in combination with small two-wheel trailers (fig. 5). Both truck and trailer were equipped with 32 in. x 6 in., high-pressure tires. Loading was cross-haul with horses.

On November 5, 1934, with help from our five-man CCC crew, I began marking trees in the first block to be logged near Fountain Hill. To learn time-study techniques and work out procedure problems, we chose a fairly old "oldfield" stand that was marked for a rigid 17-inch diameter limit harvest.

Trees and logs were cut with cross-cut saws, skidded a short distance to truck-loading points by horses and loaded by horse cross-haul onto trucks. They were then transported to a large log storage area on the company’s A.D.&N. Railroad (Ashley-Drew and Northern Railroad, locally known as the "All-Day And Night Line" because it usually took all day and part of the night for the train to make a round trip from Crossett to Monticello, Arkansas, a distance of 45 miles) (fig. 6).

As soon as all the logs—they had to be produced in 1934 before the winter rainy season started—had been cut they were loaded on railroad log cars and transported to the mills in Crossett for mill cost and lumber out-turn studies.

Each log was marked with tree and log number and time cost studies were made of each stage of the operation. Lumber out-turn, grade, and value were computed for each log and each tree. Thus, it was possible—after the field work and sawmilling were completed in 1935—to summarize costs and returns for trees of various sizes and for the amount cut per acre from the various test plots.

On October 1, 1935, field work on the main part of the study got underway. On this portion we planned to cut, on an improvement selection
ventures. Many special compilations of data were made for many people and several articles on the general subject of "Good Lumber From Second-Growth Southern Pine" and "Good Forestry is Good Business" were written. And at the same time, we were covered up with visitors who were interested in details of the method of timber inventory, determination of allowable cut, and marking procedures for second-growth pine stands to be managed under the selection basis.

The final report on the Pack study found that small logs (8-inch to 10-inch top diameter and up to 18 feet long) of all grades and #3 and #4 logs (rough and knotty) of up to 16-inch top diameter were costing a company (such as Crossett) much more than they were realizing from the lumber produced therefrom. The study also indicated that, if the logs were of reasonable size and grade, it would be profitable to selectively log as little as 750 bd. ft. (Doyle) per acre. Further, if dense spots of small trees were thinned for pulpwood and most of the hardwoods about 4 inches and larger could be removed for logs, or acidwood, or were girdled, the lightly stocked second-growth stands could be put into fine shape for future management and growth.

THE CROSSETT RESEARCH CENTER AND EXPERIMENTAL FOREST

Before the marking of the first unit of the East Block was completed in 1933, the Crossett Lumber Company offered the Forest Service an area of about three sections of second-growth timberland to be used as an Experimental Forest and Research Center. Location could be anywhere on the company’s holdings. So my notes for Friday, September 29, 1933, say, “Began looking over timberland for a proposed Experimental Forest.” Wackerman joined in this search on October 14 and 15. And, starting on October 18, 1933, Director Demmon of the Southern Station looked over some of the possible areas (fig. 7).

After final decision on the Experimental Forest location was made, first work of running out boundary lines was started on October 21, 1933. Before this, the Southern Station had carried on old-field pine growth and yield studies in cooperation with the Urania Lumber Company.
at Urania, Louisiana, and considerable work on planting and spacing of southern pine at Bogalusa, Louisiana, in cooperation with the Great Southern Lumber Company. The station also had research on naval stores production and problems underway at Lake City, Florida. But the Crossett Research Center was to be the first U.S. Forest Service branch research station in the South.

The area to be developed into the Crossett Experimental Forest contained mainly natural stands of shortleaf and loblolly pine that had developed unaided since the virgin timber had been cut to a 14-inch stump diameter limit in 1915. Stocking varied greatly from acre to acre from none to perhaps 5,600 bd. ft. (Doyle). Since little or no hardwoods had been cut at the time of the virgin-timber removal, nearly every acre had hardwoods ranging in size from new reproduction up to trees that were 24 inches in diameter. Many of the big hardwoods were post oak that had been in the virgin stands.

The Crossett Lumber Company gave the Forest Service 1680 acres of timberland outright. They reserved the timber but offered the Government a deal: if the station should return to

the company in 20 years a volume of timber equal to the volume on the area at the time of the agreement, the land and the remaining timber would become the property of the Government.

By the end of 1933, it was agreed by the Director of the Southern Station that: (1) much of the early research would be on ways and means of improving and rebuilding the previously unmanaged second-growth stands, (2) the economics branch of the station would, working under the station director, have general control of development of the research facility, and (3) the day to day development and operation of the branch station would be under my direction.

We soon agreed that, to have good fire protection for the area as well as provide ready access for research purposes, roads should crisscross the area at about half-mile intervals. To do this without funds was the trick.

At the end of 1933, work projects were being organized by the Government in order to give employment to some of the unemployed in the area around Crossett. The station applied for a Civilian Work Project (C.W.P.) for the road work, and this was approved December 16, 1933. Mr. Wilcoxon, logging superintendent of the Crossett Lumber Company, offered us three of his logging camp supervisory force and Ike Rawls, one of the camp log scalers who was to become timekeeper, scaler, and in charge of tools. Ike soon became my valued assistant, and he helped on the installation
of nearly every research study over the next 40 years.

We began building a temporary shed and office on December 22, 1933, and started surveying and staking road lines (fig. 8). Also a unique feature of the road construction was that no machinery was available for the job—and none was wanted by the C.W.P. officials. The objective was to make use of the maximum amount of manpower. Thus we planned to build the roads entirely by hand—with shovels, picks, and axes. Roads were built 20 feet wide from ditch to ditch. We cut trees in the right-of-way flush with the ground and threw dirt dug from the ditches toward the center of the roadway in order to cover up the stumps (fig. 9).

Men were selected from relief rolls from the Crossett area and from as far away as Stillion on the Saline River, where the closing of a mill had stranded several families. Conditions were so serious that the Stillion group had to walk 8 miles down the Rock Island railroad to Crossett each morning, leaving Stillion at about 4 a.m. We would pick them up at the Crossett Filling Station at 7 a.m. each day. The men would put in a 10-hour day. Then we transported them back to Crossett, and they walked the eight miles back to Stillion. They would arrive at Stillion at about 9 p.m. Here their families would have some eats ready for them. They would later fall exhausted into bed. Their wives would awaken them at 3 a.m. and they would start another long day. For all of this the men were paid $1.25 per day for a 4-day week.

Among the Stillion group was a black man by the name of Jasper Burns, who had a stiff leg caused by a mill injury to his knee. But stiff leg and all, Jasper made the long walk twice a day in

Figure 9.—Start of road construction on the Crossett Experimental Forest. Road cutting across picture in immediate foreground was the Crossett, Ark.-Bastrop, La. highway.
order to stay alive. Jasper became a valuable permanent member of the Crossett Research staff and worked for the Government until his retirement many years later.

Word that the Crossett Lumber Company was considering selection cutting of their last remaining virgin and advanced second-growth stands, and that the Southern Station had marked the first 2,500 acres for partial cutting spread throughout the country. Visitors by the dozens began visiting Crossett to see the first large-scale marking of timber on a selection basis, and to see development of the proposed Forest Research Center. My diary for May 26, 1934, reads as follows:

"Went to Collinston, Louisiana, to pick up Mr. Demmon (Director of the Southern Station) and Mr. Watzek (one of the owners of the Crossett Lumber Company). Talked over future plans with Mr. Demmon in a.m. In p.m. with Mr. Silcox East Block selection marking, and the work on the Experimental Forest."

And the diary for Wednesday, July 18, 1934, reads: "With Wackerman and a Mr. McGowin (Julian) of the W. T. Smith Lumber Company (of Chapman, Alabama) whose company is thinking of practicing sustained yield on their operations."

But some of the Crossett officials still were not satisfied that the second-growth pine stands they proposed to log (along with the selectively marked virgin timber) had enough volume per acre to permit railroad logging. They, therefore, asked the Forest Service to assist in updating the stand and growth figures for their 146,000 acres of second-growth in the so-called NE and NW Blocks, located north of Hamburg and south of Monticello. They also asked us to propose a management and selective logging plan for the area.

Pete Downey, forester for the company, was to be in charge of the work. However, before the evaluation was hardly underway, Downey resigned and the work was temporarily halted.

The company’s new forester arrived the first week of November 1934. He was Albin G. (Jake) Jacobson, a University of Michigan Forestry School graduate of 1929 (fig. 10). He was immediately assigned to the company’s cutover land study.

Early in 1935, the stand and growth data had been brought up to date. Average pine stand per acre on the 146,000 acres was as follows:

- Volume 10” d.b.h. and above - 2,100 bd. ft. Doyle scale
- Volume 12” d.b.h. and above - 1,852 bd. ft. Doyle scale
- Volume 13” d.b.h. and above - 1,680 bd. ft. Doyle scale
- Volume 14” d.b.h. and above - 1,461 bd. ft. Doyle scale
- Volume 15” d.b.h. and above - 1,222 bd. ft. Doyle scale

At that time, we determined that at least 2,500 bd. ft. (Doyle) would be needed to make a railroad logging operation profitable. The size of logs that would be needed was unknown at the time, but it was quite obvious that logs produced

Figure 10.—A. G. (Jake) Jacobson, the Crossett Lumber Company’s fourth Chief Forester, was responsible for establishment of the district forestry system and for getting the Company through many rough times—when they were attempting to change from virgin timber to second-growth management and harvesting.
from trees 10 to 12 inches d.b.h. would be very costly, especially if produced under a railroad operation.

To put it mildly, the company had doubts about the future of the sawmill business at Crossett. To attempt to make a go of it, they had agreed to a proposal to reduce their pine lumber production.

MEANWHILE—BACK AT THE FUTURE RESEARCH CENTER

Meanwhile, progress was being made at the future Research Center, but under considerable difficulty. Nearly all of the Southern Station staff were in favor of developing a headquarters area with office and housing for some of the technical and supervisory force. Also needed were telephones and electric service, additional road construction, graveling, and other improvements. But extremely little money was available for doing the work. By present day standards, when, with not too much effort, funds can be had for the building and equipping of a laboratory costing a million dollars, it seems amazing that the station could only find funds to build a small office and a small pump house. These were board and batten buildings with rough drop siding on the outside and knotty pine paneling on the inside. The office was built up on blocks with a crawl space underneath. It had a fireplace and a small bathroom. Construction of the office and pumphouse began in August 1934 and was completed in about 3 weeks, at a total cost of $2,400 (fig. 11).

On September 24, 1934, work had begun on buildings to be used as winter quarters by the CCC crew, who was helping on a 100-percent inventory of timber on the Experimental Forest. Location stakes for a house, a filling station, and a four-car garage were set.
For other improvements, we had to scheme and beg and do the work with our own hands (fig. 12). We used the small crew of CCC boys from the Hamburg camp, not only to make the 100-percent inventory of trees on the new Experimental Forest, but to help survey the forty and compartment lines on the forest. They also helped drill a water well at the headquarters area, and cut brush from the fire lines that were to be constructed at quarter-mile intervals throughout the forest.

By the end of 1934, much of the 13 miles of pick-and-shovel-built F.E.R.A. (Federal Emergency Relief Administration) roads were completed, and some of them had received a thin layer of gravel that we had loaded and unloaded by hand from a gravel pit 5 miles away.

The F.E.R.A. came to an end, but it was succeeded by the W.P.A. (Works Progress Administration). We obtained a project and a small allotment of funds for work on the Experimental Forest on July 29, 1935. The W.P.A. administration allowed us to “hire” some men with carpentry, log construction, and other skills, along with the allotment of those with only common laborer experience. The W.P.A. administration also provided us with a small amount of money to purchase needed lumber, nails, and other materials.

Since long pine poles of 10 to 12 inches butt diameter and with a little taper could be had for $1.00 and less per pole (if we did the cutting, peeling, and hauling) we decided to construct a custodian cabin and bathhouse, a superintendent’s house, a forester’s residence, a four-car garage, and a filling station, out of logs. Rafters were made out of small, round pine poles. Roofs were covered with cypress shakes produced by our crew from old, generally hollow, cypress trees given to us by the Crossett Lumber Company. Pieces of 2 x 4’s and 2 x 6’s were set against the logs on the inside of the rooms and pieces of knotty pine paneling were nailed to these. Dried, dressed #3 (knotty) boards were obtained for $17.50 per M bd. ft. If such boards were selected for sound knots, the price was $22.50 per M bd. ft. And if each side of the board was bevelled so as to produce a “V” joint when construction was completed, the cost was $27.50 per M bd. ft. (fig. 13).

In those days power tools were not available, so all cutting of the trees and logs for the buildings had to be accomplished by the use of two-man crosscut saws and axes. Fitting of the logs at the corners of the buildings had to be done by trial and error by the use of axes and large chisels. Concrete for supporting walls and cellars had to be mixed by hand in 4 x 8 feet troughs, with gravel and sand loaded, hauled, and screened by our crews from local pits.

Construction of the various log buildings started on September 30, 1935, and was largely completed by the middle of the summer of 1936. To give one an idea about “building without money,” by far the most expensive of the construction jobs was the forester’s residence (fig. 14). This was a 50 x 58 feet (inside measurement) H-shaped house with a basement, hot-water heating system, and fine hardwood floors in most rooms. Total cost of all logs for the house was $108 (standing tree value), and total cost of the house was less than $7,000, including labor. Except for a small amount of architectural and supervisory help, the total cost of all these original log buildings to the Southern Station was only a few hundred dollars.

As this construction work was getting underway in summer 1935, the director of the Southern Station, the division chiefs, and some of the research personnel had a final meeting to agree on the assignment of research study areas on the Experimental Forest. The result was that 80 acres was to be left untouched as a “Natural Area”; 30 acres was for a native tree Arboretum (fig. 15); 80 acres was for farm forestry studies; 280 acres was to be set aside for small plot, “test tube”, or fundamental studies; 880 acres was for large compartment studies; and 330 acres was for administrative use and for later assignment.

MORE GROWING PAINS

The winter of 1934–35 was not unusually cold, but we learned that, though fireplaces are nice to look at, they are not exactly the way to heat an office. Especially if much inside work is to be done. So we talked someone into providing enough money for a small, wood- and coal-burning, circulating, gravity-flow, hot-water furnace. The only thing wrong with that was that we needed a cellar for it. But that didn’t stop us.
Figure 12.—First staff of Crossett Experimental Forest in March 1938. Left to right they are A. G. Williams, Edwin Hughes, Lucille Futhey, and Russ Reynolds.

Figure 13.—Mid-construction of the resident forester’s building at the Crossett Research Center. Is it likely to ever make a house?
Some of us began acting like moles, and with short-handled shovels we crawled under the office and started digging a cellar without disturbing the footings of the building. In short order we had our forms in and concrete mixed and poured. We bought used pipe and radiators and, before the end of January, we had lots of wonderful heat.

We had no money for coal to fire the furnace, but we did have an unlimited supply of good hardwood for the cutting. So, we used wood. Unfortunately, though, the fire had to be stoked at midnight and at about 4 a.m. if we were to have a warm building when it was time for the office staff to go to work in the morning. As the boss, I would not dare ask someone else to do the nighttime stoking of the furnace, so I did it at the same time that I fed the furnace in the big house. But in those days one had to do many "extra" jobs in order to keep the project going.

There was no problem getting all the female W.P.A. help we needed for work on the mass of time-study and yield data collected on the Pack Selective Logging Study—if we had some tables, chairs, and desks. We learned that the Veterans Hospital at Alexandria had some used office furniture that they were willing to give us. To this we added two large tables that we built from glued sections of 1 inch x 1\(\frac{1}{2}\) inches x 8 feet red oak, white oak, and post oak. These were massive and heavy tables but beautiful when sanded, smoothed, and finished with natural varnish. They were still around in 1970.

THE BEGINNING OF PARTIAL CUTTING ON CROSSETT LANDS

The cutting of selectively marked virgin timber in the Crossett Company's East Block began in 1935. It was done under the same railroad logging system as was used when the virgin timber was clearcut. However, with the reduced harvest per acre the costs increased. By mid-1935 the company had also started some railroad logging of its second-growth in selected stands. Here, too, the low volumes of logs available per acre and the small size of logs caused production costs to skyrocket.

The company had begun making contracts with a few log contractors for the cutting of marked timber for delivery by trucks to the company's East Block main line railroad and to landings on the A.D.&N. Railroad at Monticello, Lacy, Fountain Hill, and Pugh, Arkansas.

![The completed house in 1937. It had a 18 ft. x 25 ft. living room, a 16 ft. x 18 ft. dining room, a large kitchen, two bedrooms and a sleeping porch, a bath, a laundry room, and a cellar. (FS 39085)].(FS 390851)
THE FIRST USE OF TRACTORS FOR SKIDDING

Until this time, all skidding of logs at Crossett and in the region was accomplished with the use of horses, mules, and oxen. Between late spring and late fall it was usually possible for trucks to drive directly to the logs in the woods, so the teams only had to bunch one or more loads in a spot. In wet weather, however, trucks had to stay on the very few hard surface roads, and skidding had to be to these roads. With railroad logging where there were logs of up to 500 bd. ft. each, skidding an average one-eighth of a mile was a real problem, any time of the year, even though two-wheel “bummers” were used to carry the front end of the logs. During long periods of wet winter weather it was almost an impossibility. Tractors for use in skidding logs in the woods were unheard of.

At this time the Caterpillar Tractor Company had crawler tractors that were sold for use around building projects. Since the log skidding problem was a universal one, it was thought that tractors of this type might be used for winter logging and, in fact, anywhere that skidding distances were long at any time of year. Consequently, after several conferences and planning sessions, we decided to undertake a tractor skidding study in the East Block area, where logs would be skidded to a railroad landing. It was a time and cost study to determine the number and volume of logs of the different sizes that the tractors could carry per trip. We also computed the cost per M bd. ft. for different distances of up to a half-mile. The study got underway in the spring of 1936 with Robert Worthington of the Southern Forest Experiment Station in charge. He used a crew of CCC boys to collect the necessary time and volume data.

The first of April was the date chosen for the start of the study since this is the time of the year when soil conditions are less firm and skidding of logs the most difficult. However, April 1936 happened to be one of these rare spring months when ground conditions were good and there was very little rain. Nevertheless, the study was undertaken as planned.
Relatively small RD-4 tractors were the first ones tested. It soon became apparent that, under dry conditions and for short distances, teams of horses or mules could skid logs at a cheaper rate than the tractors. It was also true that, for distances greater than about 400 feet, tractor skidding cost per M bd. ft. increased sharply with distance. This seemed to be true largely because the small tractors could not carry enough volume of standard length (12-20 foot) logs.

In an attempt to solve this problem it was decided to produce long logs (24 feet to tree length) with the stems bucked to regular length at the concentration point (or landing) next to the Company railroad. This reduced costs somewhat but not nearly enough.

Next, it seemed that larger tractors might be desirable and cheaper, per M bd. ft., because of their greater power. So two tractors, an RD-6 and an RD-7, were shipped in for study. They could and did pull a much larger load of tree length logs, especially when skidding pans or arches were used to carry the front end of the logs off the ground.

Another important finding was that the skidding cost varied with the size of the average tree or log, partly because of the volume of the average load that could be carried and partly because of the extra time required to assemble a load of small logs.

Finally, we found that under no set of conditions could the tractors tested skid logs a distance of one half mile or more at an acceptable cost.

Later studies under winter or wet weather conditions, when soil moisture was high, indicated that tractors could be depended upon to move logs from stump to loading point when team skidding was impossible. Also, tractors could be stuck and almost buried on certain soils, requiring much loss of production while they were being dug out. Nevertheless, tractors were in the woods to stay.

A FULL-BLOWN CRISIS DEVELOPS

While all these projects and studies were underway, a full-blown crisis developed at the Crossett Lumber Company. The Company was still operating in the “red” at the end of 1935, and Company directors told Mr. Arnold (the general manager) that, unless he could get the Company.

Figure 16.—Ouachita River bottomland in July 1937. This is a typical virgin hardwood stand of Tensas Delta country of Arkansas and Louisiana, overmature and defective. (FS350894).
operating profitably before the year was out, the directors would have to change managers—and perhaps some other personnel.

Mr. Arnold in turn called in Albin Jacobson and said, "you damn foresters got us into this mess, now you had better get us out." Jacobson had a good idea as to what the trouble might be, but he asked the Director of the Southern Station for help in solving the problems. The Director ordered "all steam ahead." Because it was a hardwood log utilization problem as well as a pine log problem, the Director asked John Putnam, hardwood expert for the Station, and myself to assist Jacobson.

First, the hardwood utilization problem was tackled. The company had some years earlier, purchased a considerable acreage of virgin Ouachita River bottom hardwood land located in the flood plain adjacent to and east of the river (fig. 16). The site was quite poor. Most of the volume was overcup oak, and the trees, although of good size, contained only about 1½ logs per tree. Mineral stain was quite common in the wood. The company had overestimated the volume and quality present on the area, and was attempting to make up for this by cutting and sawmilling many logs of doubtful value.

Based on Putnam’s knowledge of quality yields of lumber to be had from logs of various sizes and grades, and on observation of grade yields in the mill, a considerable volume of Ouachita River bottom logs that were banked along the company’s logging railroad were classified into three grades. Class 1 logs were those that obviously would be profitable to log and mill. Class 3 logs were those that obviously were unprofitable because of rot, large knots, small size, and other reasons. Class 2 logs were those that were questionable as to profitability.

Many logs from each class were sawmilled, and we recorded the lumber volume and grade. We also recorded the sawmill time per M bd. ft. of lumber yield. We determined logging and milling costs for logs of each class and subtracted this amount from the green chain value of the lumber. The end product was a figure representing net return per M bd. ft.

From the above study, we determined that the company was making a good profit on the Class 1 logs. It was breaking even or making a small profit on most of the Class 2 logs, but it was losing so much money on the Class 3 logs that the whole operation was unprofitable.

The problem was solved by the establishment of hardwood utilization standards for log production. Logs of various species, or species groups, had to have a certain size and log grade before they would be cut and brought out of the woods. The hardwood logging and milling was apparently never a very profitable operation, but this study and follow-up put it into the black.

After a short review of the pine operation, it appeared that the red ink in the financial statement was, like the hardwood problem, largely the result of too many unprofitable logs being brought into the sawmill. To try and produce the large volume of logs necessary to keep the two large mills running, the woods division was scratching for all the logs they could get. In marking of the East Block virgin timber, trees with heartrot and others that were very limby and low grade, along with many very high-grade trees, were spotted and later cut for logs. Many of the trees with heartrot yielded large logs but generally with only a thin layer of solid wood toward the outside. The rest of the cross section had rot in various stages, and from this only unprofitable Grade 4 lumber could be produced. Many logs from the tops of high quality trees and from the whole stems of very limby trees produced logs with very large knots, and often boards with loose knots.

In cutting the marked and unmarked second-growth stands, many small logs were produced, as well as many logs with large knots. The Pack Selective Logging Study—and the follow-up mill-scale-study—produced yield, cost, and lumber value data for the various sizes and grades of such logs. A summary of this data gave all the information needed to indicate what kind of logs would be profitable and what kind unprofitable for sawmilling at Crossett.

Little data, however, were available on lumber out-turn from the large rotten-core logs from the virgin stands. We ran a mill-scale study of a representative sample of such logs to determine the amount of defect that the logs could have before becoming unprofitable. A similar test was also run on top and rough logs to determine characteristics of the unprofitable ones.

From these studies, utilization instructions were prepared to help those who were responsible for log production keep most unprofitable logs out of the sawmill.

The application of such standards meant that many of the smaller and the rougher logs from
small trees could no longer be used in the relatively slow, and relatively expensive, mills that had been designed for operation on large virgin logs. Much of the upper stem of the larger second-growth trees also had to be left in the woods.

FIRST RESEARCH ON THE CROSSETT EXPERIMENTAL FOREST

As has been indicated earlier, the second-growth pine-hardwood stands present on the new Experimental Forest contained many hickory and red, water, post, and white oak. Some of the post oak and a few of the other species were as large as 24 inches in diameter. Because of past fires, many large trees contained rotten centers, but a few were of the right grade and size to make merchantable logs. The hardwoods generally occurred singly, or two and three together, and interspaced among the pine. In many places, however, there would be an almost solid stand of hardwood, up to an acre in size, with pine reproduction, seedlings, and saplings underneath (fig. 17).

If we were to intensify management of the stands and increase yields and returns, we somehow would have to reduce greatly the hardwood component of the forest. The use of hardwood for pulpwood in those days was unheard of. Many people burned hardwood for heating and cooking, but there was little market for the wood. If a person needed some wood he could have an unlimited amount from company land just for the cutting.

Fortunately, Crossett had a so-called "charcoal plant" that had been built to use cutoffs and trimmings from their hardwood sawmill. Because of trouble with uniform carbonization of this material, they had started using small round and split sections from the trees in the woods. The sections were 52 inches long, and could not be over 5 inches across on any face. In those days it was said jokingly that the company "would take any hardwood species—as long as it was oak and as long as the piece contained few, if any, knots." But the cutting of "chemicalwood" provided a market for some of the unwanted hardwoods (fig. 18).

Because of this, our first "study" undertaken on the Experimental Forest dealt with improvement cutting. The Crossett Lumber Company had agreed to take all of the chemicalwood we wished to produce, so we decided to determine how much of the product the previously unmanaged stands would yield per acre, how
much it would cost to produce the product, and how many trees unsuitable for chemicalwood we would have to girdle. We acquired a couple of used 1½-ton trucks and built chemicalwood racks on the back of each. We then picked several men out of our E.R.A. crew with woods experience, and went to work on the several compartments that had been marked previously for the study. In those days the market price for chemicalwood was $2.25 per “unit” (52 inches wide x 4 feet high x 8 feet long) of wood delivered to the chemicalwood yard in Crossett. We did not make a lot of money, but we put a lot of hungry men to work and we greatly improved the growing conditions and pine stocking on the areas treated. Later we applied the practice to nearly all the Experimental Forest that was to be used for compartment studies.

**DEVELOPMENT OF A MARKET FOR PULPWOOD**

Two kraft paper mills had been built at Bastrop, Louisiana, in the 1920’s, and both used pine for raw material. However, their requirements were relatively small and could easily be met locally. The Crossett area had no market for its pine or its hardwood from trees that needed to be removed in thinnings, or from tops of trees that had been cut for logs.

It is not known when Crossett Company officials started thinking about the possibility of building a pulpmill in order to use this material. But it was possibly by 1933 when the company’s forestry program started to take shape. By June 7, 1935, the discussions had gotten to the point that they engaged Spain and Company, Consultation Foresters, of Memphis, Tennessee, to make a check cruise of their pine timberlands to determine how much material might be available to a mill.

By February 1936, a secured loan from the Reconstruction Finance Corporation had been approved, largely because it would provide employment for many unemployed men in the area. Construction plans had been nearly completed for a 150-ton kraft mill, and the location for the mill had been chosen (fig. 19).

Things were stepping right along. My diary for Sunday, February 16, 1936, reports, “Spent the day with Director Demmon inspecting the Experimental Forest and the Experimental Forest buildings that were under construction. Inspected the Improvement Cutting study on the forest and looked over suggested pine pulpwood thinning study areas. Also looked over some of the Company’s selective logging and the site for the new pulpmill.”

In the western part of the shortleaf-loblolly-upland hardwood type, in Arkansas, Louisiana, Mississippi, and Texas, about 5 to 10 percent of the forest area was made up of dense, even-aged loblolly or loblolly-shortleaf pine stands. A few of such stands resulted from a severe fire or wind-storm.

However, by far the most were “oldfield”

*Figure 18.- Hardwood “chemicalwood” stacked in the woods for drying.*
stands. In the early years of farming, the owners of the farms would clear a patch of 5 to 20 acres of trees and brush, and plant the cleared patch to corn or cotton or other crops. Commercial fertilizers were unheard of, and the natural fertility of the fields would be reduced from year to year. After so long a time, the owner would clear up another field or two and abandon the worn-out fields. Generally pine seed from the surrounding forest would be blown into the abandoned patches, and a dense stand of young pine would result.

Until 1935 or thereabouts, there was much question as to whether these oldfield stands were a blessing or a hindrance. In most localities there was no such thing as a market for pulpwood. And there was only a very limited market for treated pine fence posts. If the owner wished to use such areas for grazing, he had the task of clearing the abandoned fields of the pine saplings and the new stems that continued to come in from natural seeding. If the owner of such thick patches of oldfield pine did nothing to them and the stands escaped a serious fire, as many trees as could survive the severe competition (among one another) would eventually reach pulpwood size. And finally many would reach small sawlog size.

But such stands still had little or no value. Until about 1938, an individual (if he had the money and a strong enough belief in the future) could have purchased hundreds of thousands of acres of such stands, with the equivalent of up to 35 cords of pulpwood per acre, for $5-$6 per acre. At one time I purchased 640 acres of such stands with loblolly pine of pulpwood size as thick as "hair on a dog" for $6 per acre. This included cost of land, the trees, and all mineral rights.

When many of the trees in such oldfield stands approached sawlog size, it was customary for the nearest sawmill owner to purchase such stands under a 20- to 30-year "timber deed." This meant that the purchaser would make an estimate of the volume of log-size material on the property and then get the owner to give the company 20 or more years in which to cut the stand. The price per M bd. ft. was often not more than $2.50. Because the estimated volume was based on Doyle scale and the sawtimber trees were small, the volume paid for amounted to very little. The purchasers of such stands would usually wait until the last year of the timber deed before cutting the stand. The result was that the purchaser would usually cut 2 to 10 times the volume and value that was paid for in the earlier years. Too, over the 20- to 30-year period, the owner of the land would pay the yearly taxes on the property—and he was expected to also keep fire and trespassers out of the timber stands.

GROWTH AND YIELD TABLES—CONCEPTS

The dense oldfield stands did have a useful place in the scheme of things. Shortly after the Southern Forest Experiment Station came into being in 1921, researchers had begun collecting data for the construction of growth and yield tables for fully stocked stands of the four principal species of southern pine—loblolly, longleaf, shortleaf, and slash. At the time, and even into the middle 1930's, "fully stocked" meant all the trees that one could have growing on a given area, on a given site, at a given time. For instance, it was assumed that a fully stocked stand of loblolly pine growing on an 85-foot site should have about 140 square feet of basal area at 30 years of age, because stands could be found with this amount of stocking. This concept was undoubtedly imported from Europe at the same time that the first European foresters came to the United States. In any event, work at the Southern Station resulted in a quite famous U.S. Department of Agriculture-Forest Service publication. It was known as Miscellaneous Publication No. 50. It presented the first comprehensive growth and yield figures for fully stocked stands of the four major southern pines. Such information was based on stand age and tree height or log length.

Stands of these pines that had basal areas less than that shown in the tables were considered understocked. Furthermore, in those days most foresters thought that the growing stock in "understocked" stands should be built up to this full volume in order to obtain maximum growth. This was held to be true for board-foot as well as for cubic-foot values.

Another interesting concept that held sway until the mid-1930's was that board-foot growth and cubic-foot growth per acre per year was directly related to percent of full stocking. If the stocking of a given stand was 50 percent of the full stocking, as shown in the growth and yield tables, the cubic- or board-foot volume growth would be 50 percent of the values for fully stocked stands.
JIM GIRARD

A few of us foresters did not agree with such a concept but it was James W. (Jim) Girard, a nonforester and nonresearcher, who proved that the idea was erroneous. Jim, who had been a timber cruiser and logging engineer in the western forests, had been hired by the U.S. Forest Service to help the Assistant Director of the National Forest Survey. Almost immediately, Jim clashed with the Director and other high-level Washington personnel in charge of the Survey. They had intended to publish data on the stocking and growth of an area of Florida’s timberland (as I remember it) that had been inventoried by the Survey staff. Stocking per acre was only about 30 percent of that shown in the Miscellaneous Publication #50 growth and yield tables, so the point was to be made in the survey report that the growth was only 30 percent of normal.

Jim would not accept such a statement. He was positive that the growth would be greater than this. After many conferences and harsh words on the subject, Jim proposed a study of pine growth in relation to stocking. This was finally agreed to and was conducted in ponderosa pine stands of various stocking in Montana in about 1935.

Results of the study conclusively proved that Jim was right and that it was possible to have, say, 60 percent of maximum growth in stands with only 40 percent of full stocking as shown by the growth and yield tables. This finding was later proved correct at the Crossett Research Center and elsewhere, and led to the use of increment-core and permanent sample-plot studies to determine actual growth in understocked stands. It was also the reason that 100-percent repeat inventories were insisted upon in later compartment and small-plot studies undertaken at the Crossett Research Center.

This same Jim Girard was the idea man for the
form-class volume tables he later developed in collaboration with Clement Mesavage, who at the time was on the staff of the Southern Forest Experiment Station. The first such publication had the title, "Tables for Estimating Board-Foot Volumes of Timber." For some unknown reason the publication was not given a number and was marked "For Administrative Use." It was never published for general use. The Southern Forest Experiment Station in 1947 did publish "Tables for Estimating Cubic-Foot Volume of Timber" by Clement Mesavage, which was based on the Girard form-class idea. Both Girard and Mesavage were disappointed that the Forest Service didn't publicly accept the Girard form-class tables and recommend them for general use.

**THE PULPWOOD THINNING STUDY**

Because of the initiation of a market for pulpwood, and because of the very slow diameter growth of trees on most of the heavily stocked oldfield (and some natural forest) stands, it seemed desirable to determine the effect of thinning in stands of this type. Thus, after much thought and planning, the second study to be undertaken at the Center was one on pulpwood thinning. It was begun on June 11, 1936. The objective was to determine the present and future yields, returns, and cost when: (1) about 200 of the best trees were reserved per acre on a spacing of 15 x 15 feet; (2) about 100 of the best trees were reserved on a spacing of 21 x 21 feet; (3) 70 of the best trees were reserved on a spacing of 25 x 25 feet; (4) 40 of the best trees were reserved on a spacing of 33 x 33 feet. In each case, trees smaller than 6 inches d.b.h. were not counted as crop trees and were allowed to remain on the plots.

At the time, to counter severe criticism of clear-cutting, the Southern Pulpwood Association had a cutting "rule" that it urged its members to use. The association further urged its members to purchase pulpwood only from dealers, contractors, and timberland owners who cut in a manner that would equal, or be better than, the standard adopted. The minimum standard for pine pulpwood was to "leave all trees up to and including 7.5 inches d.b.h. and leave one 9.5-inch or larger tree every 50 feet." Such a treatment was included in the study. Also, uncut check plots were included, making six treatments in all. The study was undertaken in a 44-year-old oldfield stand with an average basal area of about 140 square feet per acre.

We found that the most net-cubic-foot growth for the first 10 years was on the plots thinned back to 200 trees per acre. The most board-foot growth was about the same on plots thinned back to 200 and 100 trees per acre, with the plots thinned back to 70 trees per acre not far behind. The uncut check plots were far behind in both net cubic and board foot growth.

![Figure 20. The famous Rose Inn at Crossett, Ark., 1934.](image-url)
SMALL-TOWN LIVING

Up until July 9, 1936, I and Geneva, my wife, lived in Crossett—first at the Rose Inn and then in a house on the southwest corner of the intersection of what is now Cedar Street and Third Avenue. The house was set aside for rental to Southern Station personnel.

The Rose Inn was a large three-story wooden structure with open walk-up stairways (fig. 20). It was Company owned and provided the only public overnight housing in town. It had a large lobby with a big fireplace and a long row of rocking chairs. Another long row of such chairs adorned the long, covered front porch. Rooms on the third floor were reserved for unmarried school teachers, who were required to live there. Not too much space was required since there was only one white and one black school in town. Crossett was very much off the main roads. In those days the rooms on the second floor usually could take care of visiting lumber company officials, plus two or three of the single men who worked for the company and did not have other housing. It also accommodated an occasional salesman and other visitors.

The large Rose Inn dining room, always with sparkling white tablecloths on the tables and waiters with white jackets, was famous for its good food. For many years, men had to wear ties and coats before they were admitted to the room. To be reasonably sure that those who came without proper attire could have something to eat, Mr. Boardman, the hotel manager, kept a supply of extra coats and ties on a clothes tree just outside the room.

Geneva and I were allowed to live and eat at the hotel on a monthly rate that was similar to the one paid by the other regulars—$30 each per month. This included steak every night, if one wanted it, and always plenty of hot biscuits and many choices of potatoes and vegetables.

Crossett was strictly a lumber company town with all of the houses built, maintained, and owned by the Company (fig. 21). The houses were all built up off the ground on brick or concrete piers with plenty of crawl space underneath for the installation of piping and for reducing the problem of termites (fig. 22). No insulation of any kind was used, so the houses were very drafty and cold in winter. All buildings were painted the same color and many looked alike so one learned to know his house by some distinguishing feature in the yard. No yard was complete without a servant’s quarters in back, and most homes “enjoyed” outside toilets.

Because of the low wages paid (by sawmills in general, including Crossett), most families kept cows and chickens to help make ends meet. There was no such thing as a stock law in those days. So, after milking time in the morning, the cows were turned out of each back yard to hunt for grass and other vegetation to eat during the day. Several people owned horses and pigs, and there were even a few mules. These, along with the cows, roamed at will up and down the streets.
including the area that might be considered "downtown." Most streets in town were unpaved, although some had a weak covering of gravel and blacktop. In wet weather, one had to try to dodge not only mud puddles but also cowpiles and other "offcasts." In dry weather, it was just the latter.

Because of the roaming livestock, all yards were enclosed by a wooden picket fence. Wooden picket gates had a large barn door, butterfly hinge mounted horizontally at the top to keep it closed. To open the gate, one would flip one half of the hinge back on the other half. The grass in the yards always seemed to be greener than that outside the fence—to the livestock at least—and many people had some tasty garden vegetables. Thus, as one could expect, if a given gate was not locked by the hinge, or if someone left it open, the householder would more than likely have a yard full of livestock in no time. Occasionally even the hinge "lock" on the gates was not enough to protect the yards from grazing animals. There was one old cow, with only one short crooked horn, that was smarter than 99 percent of all animals in the country. She learned that if she would turn her head sideways she could push her short, little crooked horn under the hinge and flip it over. Then she could pull the gate toward her and thus open it—and walk in. After watching her pull her trick a few times—especially after losing some of our garden to her—we, and many of our neighbors, installed more foolproof locks on the gates.

One night Geneva and I were awakened in the middle of the night by a constant tinkling of a bell. After trying to go back to sleep without success, we realized that somehow we would have to get rid of the noisemaker. Geneva had purchased a sack of potatoes, of good size, the day before so I appropriated three and went out the side door toward the noise. As I did, I suddenly realized that we were in the midst of a pea-soup fog that was so dense one could not make out a shape more than 10 feet away. I carefully headed down the back door steps and toward the tinkling bell. When I reached the yard fence, I let fly with a potato toward what seemed to be the middle of the animal. The potato found its mark and hit with considerable "plop." The slow "ding-ding" immediately turned into a rapid "ding-ding-ding" and two or three horses or mules took off up the street. About this time from across the narrow street in the next yard came "tee-hee-hee" and then "haw-haw-haw." It was the voice of Mr. Arnold, manager of the Crossett Lumber Company. He and Mrs. Arnold had been awakened by the same bell and he was also out in his yard trying to decide what to do about the bell. After a good laugh together, we both went back to bed and let someone up the street worry about what to do about the bell. To this day I have wondered
what would have happened if I had missed the mule with the potato and hit Mr. Arnold!

What sidewalks there were in town were wooden, and although these were kept in pretty good repair one always had to watch for a broken or rotten board when walking thereon.

There was only one store in town and this was—you guessed it—the "company store." It was located on the corner of what is now Highway 82 and Main Street. It was a large rambling wooden building with a second-story mezzanine all around the large main floor. The store had many departments, including groceries, hardware, clothing, and furniture. If one wanted drugs or ice cream, such items could be had by descending two steps into an attached separate room.

All sawmill and woods employees were encouraged to trade at the company "sto." And to help bring this about the workers could draw one week's pay in advance, but this was in the form of coupon books that were good only at this store. The Company owned all the land in town and an area of about 2 square miles surrounding. And, except for the railroad buildings and Western Union, no other private enterprise was allowed. Those who wished to establish a business had to purchase land outside the village limits. It was because of this that North Crossett, West Crossett, and South Crossett came into being. Prices in the stores in these places often were a bit cheaper than in the company store, and those who could resist the temptation of "borrowing" against next week's pay could have cash to trade in the outlying communities.

Because the company owned all houses and other buildings, and would only rent, it could readily determine who would occupy each house. They would rent only to those who worked at the mills or offices, plus the few exceptions like Geneva and me who worked for the Forest Service. Thus, there was no unemployment in town. And very little crime and drinking. If an employee did not produce at his job or caused any trouble, out of town he would go.

Although pay in the sawmill and woods was not large, the cost of rental living quarters was very reasonable. Rates ranged from $5 to $17 per month for most houses. And one could buy a refrigerator or stove on "time" at the company store at a very low rate per month. One could also obtain all the wood he wanted for heating and cooking just for the cutting on company lands.

RESEARCH STUDIES MULTIPLY

Although Geneva and I enjoyed our Crossett living, July 9, 1936, was a big day in our lives. By this date, construction of the big log "Forester's Home" at the Branch Station headquarters, located 7 miles south of town, was far enough along for us to move in (fig. 14). And move in we did, with joy. This was to be our home for the next 33 years, in spite of many attempts to move us back to New Orleans, or to other locations, so that we would have more contact with other scientists and "would not go to seed," as some of the Washington Office staff called it.

Meanwhile, the building program was winding down. Office work on compilation of data from the Pack Selective Cutting Study was expanding, both in Crossett and in New Orleans. Based on data from the Pack study, local cubic-foot and board-foot volume tables were constructed. And I somehow found time to write an article for the Southern Lumberman entitled, "Good Forestry Is Good Business." I also wrote one for the Southern Pine Association, titled "Good Lumber From Second-Growth Southern Pine," the first of many articles.

The year 1937 was a banner year on the Crossett Experimental Forest (fig. 23). A 100-percent inventory of all trees by size and species was completed for the 1680 acres. After much thought and planning, we undertook a Method-of-Cutting Study. This was to compare the yields, costs, returns, and the type of stands that would develop from four different methods of cutting in the previously unmanaged second-growth shortleaf-lobolly pine-upland hardwood stands. Three plots, each 2.5 acres in size surrounded by a 2-acre isolation strip, were selected for each of four treatments:

Method 1: This involved clearcutting for sawlogs of all pine and hardwood trees 12 inches d.b.h. and larger, and for pulpwood of all pine trees 6 inches d.b.h. and larger up to sawlog size. Pulpwood was also cut from tops of sawlog trees. Hardwoods that were unmerchantable for sawlogs were either cut into chemicalwood or deadened. Such a method of treating stands was to represent a common type of treatment given the shortleaf-lobolly pine-hardwood stands by many timberland owners in the South.

Method 2: All pine and hardwood trees 12 inches d.b.h. and larger were clearcut for sawlogs. No pine pulpwood or hardwood chemicalwood was
cut except from tops of sawlog trees. Unmerchantable hardwoods were deaden or cut into chemicalwood.

Method 3: This was a shelterwood cutting—cutting all merchantable trees except 15-20 per acre of the best quality pines that were 12 inches d.b.h. and larger. Remainder of treatment was same as in Method 1. This treatment was to represent a third step in intensity of treatment for the formerly unmanaged second-growth upland stands.

Method 4: This was a selection cutting—to be repeated on the same areas every 7 years. About 75 percent of the expected cubic-foot growth for 7 years would be removed at the time of each cut. Cut was to be taken from all size classes of trees, with the poorest trees removed first. The aim was to improve both the volume and quality of the growing stock. Unmerchantable hardwoods were treated in the same way as in Method 1. This treatment was to represent one of the most intensive that could be recommended to a timberland owner.

The results were most interesting. The plots clearcut to a 6-inch d.b.h. made an amazing recovery and had an appreciable stocking of pine 6 inches d.b.h. and above in 10 years, together with many hardwood stems.

Over the first 10 years, board-foot volume growth was much the best on the selection plots, but it was also surprisingly good on the treatment #2 plots, (353 bd. ft. per acre per year, Int. ¼ inch scale). Good board-foot growth, of course, was not expected on the clear cut and shelterwood plots over the years. Pine reproduction was prolific on the shelterwood plots (6,310 stems per acre), and more than adequate on all treatments. The study indicated that where a pine seed source is close to areas of as much as 4.5 acres, and where some treatment is given the hardwoods, timber-growing possibilities on the area are good. At the same time, the more intensive treatments paid off in a big way.

In 1937 we also started the large-scale Selection Management-Cutting Cycle Study on the Experimental Forest. In this we hoped to get some answers to questions such as: can light, frequent, selection cuttings be made in previously unmanaged immature, understocked, second-growth shortleaf-lobolly pine-upland hardwood stands? Will this type of management and partial cutting, when applied to large acreages, permit the sawmills to be operated profitably on logs of good size and quality while the badly rundown stands were rehabilitated and their stocking, quality, and growth built up? Will frequent selection cuttings increase growth enough to make up for the lower logging costs to be expected from heavier and less frequent cuts? How will frequent cuttings affect reproduction? Will there be an appreciable difference in board-foot growth where the cutting cycle is relatively long or relatively short? The large-scale study, initiated in 1937, occupied twenty-four 40-acre compartments, eight of which were cut on a 3-year cycle, eight on a 6-year, and eight on a 9-year cycle.

The management system, as applied, favored continuous stand improvement. Within the limits of the allowable cut, the poorest and most biologically mature stems were to be marked for removal at the time of any cycle cut. The system allowed for a gradual buildup of understocked stands, accelerated increment on the best trees, and a gradual increase in the proportion of each acre that would be growing large, high-value timber.

A 3-year cutting cycle would mean that the volume of logs, and other products, removed at the time of any given harvest cut would be roughly one-half as much as for areas cut on a 6-
year cycle. And only one-third as much as from a 9-year cycle. Costs and returns might, therefore, be quite different. To get a good measure of this, an elaborate recordkeeping system was set up. Changes in stand structure and growth of various products would be based on 100-percent inventories that would be repeated for each compartment at the end of each cutting cycle. To determine logging cost differences that might be present, man-hour and machine-hour costs were kept by compartment throughout the course of the study. Such figures were for cutting, skidding, loading, hauling, and overhead. Records on total volume of logs produced were kept for log size and log grade. Records on volume of pulpwood, chemicalwood, and other products produced were also recorded.

A few of the interesting results of the first 24 years of this study may be briefly summarized as follows:

1. For the quite variable previously unmanaged stands, length of time between harvest had little effect upon the total yield of high quality logs produced by the stands.

2. Total pine logs harvested while the stands were being improved and rebuilt averaged 5,654 bd. ft. (International ¼-inch scale) per acre, or 236 bd. ft. per acre per year.

3. Additions to the pine log-size growing stock averaged 4,719 bd. ft. per acre or 197 bd. ft. per acre per year.

4. Over the 24-year period pine growth in trees 12 inches in d.b.h. and larger averaged 433 bd. ft. per acre per year.

5. Pine board foot growth was equal to 8.6 percent per year simple interest.

6. Pulpwood yield averaged 1.47 cords per M bd. ft. of logs grown.

7. Pine reproduction was more than adequate on most areas although hardwood sprouts and small hardwood stems, that never had been treated, were a problem on about 10 percent of the area of study. Treatment of this brush would be desirable in the near future.

8. The increase in number of pine trees, 4 inches and larger in d.b.h., averaged 36 per acre over the 24-year period.

Thus, the answer to the major questions that we had asked at the time the study was started was “yes” in each case.

FARM FORESTRY STUDIES

About 20 percent of all forest land in the Crossett Branch territory was owned by farmers and other small nonindustrial ownerships. The

Figure 24.- Spots such as this were present on the Poor Forty when management started in 1937. Note pine in background. (FS 427241).
average per farm was about 30 acres. And, because there had been little or no market for products from such woodlands, most farmers considered it as much wasteland. At best logs could be sold from a given area at 40- to 60-year intervals—and clearcutting of the stands was common practice.

To get farmers and nonindustrial timberland owners interested in forestry, some major changes had to be made. It would be necessary to get rid of most of the weed and cull trees, and to thin the thick patches of good trees to give the reserve stems a chance to grow at an acceptable rate. In most cases it would be necessary to increase the growing stock. Perhaps the major necessary change was to make harvests and to obtain returns from the tree crop at relatively short intervals. Could this be done?

Since farmers generally obtained returns from their row crops at yearly intervals, we decided to find out if annual returns could also be obtained from forest farming.

Consequently, one of the better stocked 40-acre shortleaf-loblolly pine-upland hardwood areas on the Experimental Forest was selected for study. Results obtained on such land might well indicate the possible returns one might get from woodlands, once they were put in good growing condition and stocking was built up. This area was called the “Good Farm Forestry Forty.” The second area selected for study contained 34 acres of the same pine-hardwood type as the Good Forty but was much more typical of the average farm woodland. It was poorly stocked with pine, many of which were of poor quality. It also had an abundance of cull and low-grade hardwoods up to 24 inches in diameter (fig. 24).

Annual harvests began on the Good Forty in 1938 and on the Poor Forty in 1939. To build up stocking on the latter area, the annual harvest was limited to approximately 50 percent of growth for the first 13 years. By that time stocking had increased to the point that removal of more of the growth was desirable. Consequently, the annual cut was gradually increased to a volume nearly equal to the growth. The annual cut from the Good Forty was each year roughly equal to the annual growth (fig. 25).

From 1938 to 1968, 30 annual harvests were made from the poorly stocked 34-acre tract and 31 were made from the well-stocked area.

The number of pine trees, at the time

Figure 25.—Annual harvest on the Good Farm Forty. Products shown are equivalent to one year’s growth on the well-stocked and managed area.
management started on the understocked area, averaged 68 per acre in the 4- to 12-inch size class and 17 in the 12-inch and larger class. Total cubic volume for trees of all sizes averaged 11.5 cords per acre. This volume included 2,341 board feet (Doyle) of sawlog size material.

Over the 30-year period, 148 trees per acre were marked for cutting, 43 of which were of sawlog size. Over the same period 7,420 bd. ft. of logs, 12.1 cords of pine pulpwood and 4.7 cords of hardwood products were removed from each average acre.

At the end of the 31 years the Poor Forty contained 145 trees per acre in the 4- to 12-inch class and 32 in the 12-inch and larger class. Stocking of pine of all sizes averaged 23.1 cords per acre, and of this 5,323 bd. ft. was in the sawlog sizes (Fig. 26).

On the Good Forty, original stocking of pine trees averaged 102 per acre in the 4- to 12-inch class and 30 in the 12-inch and larger class. Cubic volume of pine trees of all sizes averaged 21.2 cords per acre. This volume included 5,074 bd. ft. (Doyle) of sawlog size material.

Over the 31-year period of management, 91 trees per acre were marked for cutting, 36 of which were of sawlog size. Over this period 12,160 bd. ft. of pine logs, 11.1 cords of pine pulpwood, and 5.7 cords of hardwood products were removed from each average acre.

After the 31 years of Good Forty contained 119 trees per acre in the 4- to 12-inch class and 30 in the 12-inch and larger class. Stocking of pine of all sizes averaged 23.9 cords per acre, and of this there was 7,910 bd. ft. in the sawlog sizes (fig. 27).

Over the last 15 years of the study, growth averaged better than 430 bd. ft. (Doyle) per acre per year on the Good Forty and 530 on the Poor Forty.

The results from this study demonstrate the excellent possibilities of managing small tracts of loblolly-shortleaf pine under the selection system for good growth and returns.

These two areas had become the most famous Farm Forestry Forties in the country.

TRUCK LOGGING

The use of trucks for the hauling of logs from the woods to the railroads and mills was rapidly increasing in 1938 (fig. 28). However, the method of loading these trucks left much to be desired.

When an empty truck returned to the woods, one of the teams of horses used in skidding was called in to do the loading. This was very slow and tied up the truck for upwards of 30 minutes per load. Al Jacobson, forester for the Crossett Lumber Company, had some ideas on how to use the truck more effectively. He drew up plans for, and had built, some portable heavy-metal trailer-holding devices on which the log trailer could be quickly detached from the truck and held in place while being loaded (fig. 29). In the meantime, as soon as a given truck was free from its empty trailer, it could hook on to a previously fully loaded one and be off to the mill or dumping grounds in a few minutes (fig. 30). We assisted in the development and testing of this equipment.

Until the middle of 1938, it was considered unthinkable to expect that logging trucks ever could effectively deliver enough logs, and at a uniform enough rate, to meet the daily demand of a large sawmill such as at Crossett. The local foresters and some of the woods supervisory force thought that they could do this if they only were given an opportunity to try it. Because the cost of the railroad logging engines, loaders, log cars, and railroad personnel (still in use to assure an even flow of logs to the mill) was so great, it was decided to give the complete truck operation a trial at Crossett in 1939. And although there were some hitches, the use of trucks and an improved road system made it possible to supply upwards of 100 M bd. ft. per day directly from the woods to the mill. Railroad logging was "done" (fig. 31).
This was a great day for forestry and good forest management. It meant that light selection cuttings could be made from the generally understocked second-growth stands. And although the harvesting might be in progress at many different locations, the flow of logs was sufficient to maintain full-time operation of the mills. It meant that the light partial cuttings would produce logs of good average size—ones that were profitable to the mills. It also meant that the selectively cut stands could be counted on to produce greater cuts of good logs at repeated short intervals.

A WAGE INCREASE—A MAJOR PROBLEM

Looking back from today’s vantage point, it is difficult to imagine that an increase of 5 cents per hour would present a “problem.” However, when the Government ordered the pay scale of woods labor increased from $0.25 to $0.30 per hour, to be effective on October 23, 1939, it caused considerable consternation among officials of the southern sawmill and papermill industries. This was a 20-percent increase and the first wage adjustment in a long, long time. Many operators wondered how they would adjust their unit pay scale and selling prices.

Fortunately, the Southern Station had information available that would permit very acceptable adjustments. Because of the man-hour woods and mill production cost data obtained on the Pack Selective Logging Study, we were able to help the Crossett Lumber Company, International Paper Company, and several other companies determine what the wage increase would mean per unit of production and final product.

ITEMS OF INTEREST

In early 1939 Albin Jacobson, the fourth chief forester of the Crossett Lumber Company, moved to Fordyce, Arkansas, to become both mill and woods superintendent of the Fordyce Lumber Company. Jake had run into many major woods, mill, and personnel problems while at Crossett and had performed brilliantly. He was, to a great extent, responsible for making the conversion from railroad clearcutting of virgin timber as a source of logs for the sawmill to truck logging of selectively cut second-growth stands. He successfully planned and established the District System of forest management and control that has been continued at Crossett to the present day (but with twice as many districts). The District System concept and method of operation was later widely adopted by other large lumber, pulp, and wood producing companies. Jake also made numerous and continuous improvements in methods of operation in the woods and mills.

He was succeeded by Norman Worthington as chief forester for Crossett. Norm was the fifth forester employed by the company.

To summarize a bit, by the summer of 1939 we had largely completed the Pack Selective Logging and Mill Scale Study and the Stand Improvement Study. We had made good progress on the installation of the large Methods of Cutting Study, the equally large 958 acre Cutting Cycle Study, the Pine Pruning Study, and the Farm Forestry Forties. This was in addition to the large road and building program, and the handling of the continuous stream of visitors. Of equal interest was the fact that, up to 1939, the regular yearly budget of station funds for Crossett was no greater than $8,000. This included the salaries of Rawls and myself. The rest of the needed money for research and construction came from cooperative funds, relief funds, and donations. Because money and help were not available, Rawls and I cruised and marked timber, drove tractors skidding logs and pulpwood, did much of the work of establishment on the research studies, and handled visitors. On the few weekends that we were not handling visitors, we were usually on fire detail. Seventy-hour weeks were commonplace. What changes have taken place in the last 40 years or so!!

A LARGE-SCALE TEST OF EVEN-VERSUS UNEVEN-AGED MANAGEMENT

By 1941 most of the land in the 1680 acres of the original Crossett Experimental Forest was being used for research studies, a natural area, an arboretum, or for other scientific purposes. An additional forest area was needed. After much discussion and planning, the Crossett Lumber
Company leased to the Forest Service an additional 1800 acres of second-growth upland pine-hardwood land. This area was to be known as Unit #2 of the Experimental Forest. The area was assigned to the Government on a 99-year lease for the sum total of $1.00. The lease specified that the land and all timber was to continue to be owned by the Company, and all timber that was to be cut in the course of studies or otherwise would be Company property. Another provision specified that any time that the area was not needed, or used, for research purposes, the land and timber would be returned to the company for management and use.

Although there had been great, and long-lasting controversy over the advantages and disadvantages of even-aged versus uneven-aged, or selection, management there had never been a good test of the two silvicultural systems in similar stands and at the same location. We had proposed to make such a test in second-growth shortleaf-loblolly pine-upland hardwood stands. So that the results would not be subject to question because of small plot size, we planned to use 40-acre plots and to carry out the study over a long period of time. We would use the same logging and pulpwood production crews on both even-aged and uneven-aged plots, and apply those management practices that appeared to favor each system. Half of each 40-acre plot would be managed for maximum production of pulpwood and small logs, and the other half for maximum yield of large logs with pulpwood a desirable but secondary product. Cost records in man-hours and dollars were to be kept for all stages of the management and harvesting so that results could be evaluated. This study, plus the pine-hardwood study mentioned later, was very capably handled by Charlie Grano, who had come to the station from the Ouachita National Forest whose headquarters is at Hot Springs, Arkansas.

The study got off to a fine start and gave us a chance to test an old argument. Some foresters believed that cuts of logs would be relatively light per acre under the selection, or uneven-aged system. Therefore, the logging cost would be
much greater than under an even-aged system, where the volume removed at harvest time would be 5 to 10 times as much. Under the selection system, harvests of logs and some pulpwood were to be made every 5 years from a given area, and the trees marked for cutting would generally be the larger ones in the stand. Under the even-aged system, the final harvest would remove all trees of log size except for the necessary few seed trees.

The selection plots used in the test yielded a cut of about 1,200 bd. ft. of logs per acre. The even-aged plots cut to an approximate 12-inch diameter produced a cut of 6,000 to 8,000 bd. ft. (Doyle) per acre. C.C.C. boys were used to keep the daily time, cost, and yield data. The contractor doing the work said “man and boy you don’t need to do this study to find out which type of cutting will be cheaper. I can tell you right now that clearcutting will be cheaper.” Many interested observers had similar thoughts.

But this was not the case. The records showed beyond question that selection cutting produced logs that cost considerably less per thousand board feet to fell, skid, and haul to the mills than those produced from the much heavier cutting on the even-aged forties.

Because of the many small logs cut, the average log size from the even-aged areas was much less than those from the selectively managed areas, and the cost per thousand board feet was appreciably greater. Later studies had similar results, but this was a “shocker” to many foresters and timberland owners who thought that cheapness of logging was directly related to volume cut per acre.

PINE-HARDWOOD MANAGEMENT RESEARCH

Another important and interesting study that was started on the new Unit #2 of the Experimental Forest shortly after acquisition was one on growth, timber quality, reproduction, and returns from areas growing pure pine at one extreme to good red and white oak at the other extreme. In between were mixed stands of good oak and good pine growing together. The effect of pruning the oak was measured, as was the effect of size of opening on “feathering,” or the production of new small limbs on the boles of the oaks. This research indicated that if upland oak stands were thinned too severely, feathering became a problem.

FARM FORESTRY STUDY DAYS

On November 2, 1942, in cooperation with the Arkansas Extension Service, the Crossett Lumber Company, and others, we held the first in a long series of annual Farm Forestry Study Days on the Experimental Forest. For this and subsequent Study Days, we made the annual harvests on the Good and Poor Farm Forestry Forties and stacked the products on the side of the road at each Forty for our guests to inspect. Thus, visitors could see the large volume of logs, pulpwood, and other products that could be harvested annually from second-growth shortleaf-lobolly pine stands that were managed on the selection system. A pamphlet described this study and gave information on returns. It also described some of the other research work, results of which would be applicable to the small timberland owners. Such studies were visited on a tour of the forest and surrounding areas. A noon barbeque at the picnic grounds, with talks by one or more well-known persons interested in farm forestry were other interesting events of the day.

From the first, these annual “Day’s” were well attended and were a fine means of getting timberland owners interested in management of their forest properties.

FIRE IN THE FORESTS

Wildfire in the woods was most certainly a major deterrent to the early attempts to practice forest management in the South. This was particularly true for the shortleaf-lobolly pine forests of southern Arkansas and northern Louisiana. As was pointed out earlier, in the 1920’s and 1930’s most people thought that the forests had little or no value once the virgin timber had been cut.
Most thought of land with trees as “unimproved land,” and the only way to obtain prosperity for a given area was to remove the trees and establish row-crop farms.

Most lumber companies in the area, including the Crossett Company, were glad to sell their cutover land to those who would establish or enlarge their farms. Consequently, when management of the forests for another crop of trees was seriously considered, the area was dotted with 20- to 100-acre family type row-crop clearings. Most farmers had from a few to many head of cows, horses, mules, and pigs. The development of improved, or unimproved pastures for that matter, for grazing of these animals was almost unheard of. Livestock was turned out to graze in the surrounding “slashings” and along the roadsides. To keep these areas open and free of brush and trees, it was customary to burn over the forest area surrounding the farms. Of course, it was also necessary to burn to “keep down” the crop of ticks, chiggers, and snakes. In case some readers might wonder about the roaming livestock eating up the row crops, it might be well to report that the farms generally had fences—but these were constructed to keep the livestock “out” rather than “in.”

In any event, during the spring fire season, which extended from about February 15 until the grass and other vegetation greened up, and during the fall season, from about October 1 until the winter rains started in December, woods fires would be commonplace. Many would be severe, and help needed to extinguish some of them just would not be available. It was very dry during the fall fire season of 1933 at the time that I and the 5 CCC boys were cruising and marking the first unit of the East Block virgin area for selection cutting. Fires became so general and bad that Mr. Wilcoxon, woods superintendent for the Crossett Lumber Company, asked me if I would take my crew and help out on some of them. Since the Company was paying the station for my work and the CCC program was committed to woods fire protection, we agreed to help.

The first fire that we were sent to was estimated to be 300 acres in size. At the beginning we were the first and only fire fighters working it. Looking back it seems impossible that we could get control of most of that fire. In those days there were no fire plows, no radios, no tractors, no airplanes. Our fire fighting equipment consisted of six fire rakes and two flaps. We had no backfiring torch, so when backfiring was needed, one of the men would rake up a small amount of dry grass on the tines of his rake, set it on fire, and scatter it along the fireline that had been prepared by the rakers. This would have to be repeated over and over again—often working in thick smoke—if we were trying to stop the head of a given fire. One can only imagine how tiring this continuous
job of rake, rake, rake was—especially where there were vines and brush. With small crews and little equipment, about the only chance one had to stop most fires, once they had become 5 acres or more in size, was to work a considerable distance ahead of the fire and backfire from woods and county roads, and such natural breaks as streams, fields, and hardwood bottoms.

In bad fire seasons, such as the fall of 1933, the countryside would become so smoky that visibility would drop to only a few 100 feet. Under such conditions, fire towers would become useless for detection purposes. New fires would be found only by driving down the few existing roads or by reports from people living in the area.

![Figure 29. - Detachable log loading system developed by A. G. Jacobson. Trailer could be loaded while the truck was on its way to the mill with another load.](image)

Under such smoky conditions, it was not at all unusual to have fires become 100 acres or more in size before anyone knew about them. The worse part of the fall 1933 fire season lasted for nearly 2 weeks after we started to help fight fire. During this period each fire that we were sent to was from 50 to 300 acres in size when we arrived. To make a bad situation more difficult, there were many “burners” in the territory. These people could be counted on to set a string of fires up to a half-mile or more in length on bad days, and to immediately set new fires as soon as the fire crew left. They even sent word to the fire protection force that they would set fire on a certain day and in a certain location. Most of these “burners” were good woodsmen and were hard to catch in the act of setting the fires, especially when they rode horses and kept off roads. Adding to the problem was the fact that, when the burners were caught, the courts either turned them loose, or fined them $10 at most.

THE BEGINNING OF STATE FORESTRY IN ARKANSAS

As of 1930 Arkansas was one of the largest timber producing States in the Nation. At the same time it was the only State that had a major forest fire protection problem but no forestry department. The various lumber companies who wished to protect the regrowth on their cutover timberlands had to provide protection entirely on their own.

The 1931 session of the Arkansas Legislature passed Act 234, which created the State Forestry Commission. However, neither the 1931 nor the 1933 session made an appropriation, so the Commission could not become active. Finally Governor J. M. Futrell decided to act and asked for a public subscription of $5,000. He received $7,805, and the Arkansas State Forestry Commission came into being. It employed Charles A. Gillett as State Forester. The State was broken down into units, with each unit under the supervision of a district forester. Curtis Coffman was in charge of Unit #1 with headquarters at Hamburg. J. O. Lee supervised Unit #4 at Warren, and Louis Ramsey supervised Unit #3 at Fordyce. It was generally understood that, for successful management of the forest, fire protection was the first consideration. As of June 30, 1934, the Commission had about 2.5 million acres under “intensive” protection from fire, all of which was in southern Arkansas. Most of the effort was made possible by timberland owners who contributed two cents per acre per year, for a total of about $26,000.

Establishment of the Forestry Commission did not alter the fact that there were few fire towers. Communications were very poor, and the fires were to be fought by local “guards” using fire rakes and swatters.
In the spring of 1936, District Forester Coffman moved from Unit #1 at Hamburg to a new Unit #14 at Hardy, Arkansas. J. C. (Custer) Ross replaced Coffman at Hamburg.

A major step toward freeing forest fire control from almost complete dependence on the fire rake was made during 1936 at Crossett. Based on ideas conceived by Glen Durell, assistant State Forester in charge of fire control, Ross, with the help of a good mechanic and welder, developed a completely new tractor-powered fire-trail plow. It differed from those in limited use elsewhere in the country in that the plow was attached to the front and was pushed rather than pulled by the tractor. With the plow in this position, the operator had a clear view both of the plow and the country over which it would pass. It, therefore, relieved the driver of the strain of frequently taking his eyes off the terrain ahead to manipulate the plow behind.

The first time that a tractor-plow was used on a fire in Arkansas was on the “Honeycutt Barn” fire north of Crossett in August 1936. The plow showed great promise, and with some modifications soon began to perform excellently.

Fortunately for forestry, perhaps the biggest boost to the early efforts at establishing timber management in the region was the Emergency Conservation Work Program, the CCC. A 200-man camp was established in Ashley County—first east of Crossett, then moved to Hamburg.

Under this work program, only work of a public nature could be done. However, the law permitted work on private land which the state had agreed to protect under the provisions of the Clark-McNary Law. It was this large amount of available manpower—with fire rakes—that kept the losses to wildfire within reasonable limits. Of course, the CCC’s accomplished much other very valuable work directly relating to forest management. They built steel lookout towers; telephone lines to establish communications between towers, and between district headquarters and the towers; and constructed many miles of truck trails and many bridges.

Because of lack of funds, the CCC camp at Hamburg was discontinued in late 1935. What a blow! Arrangements were made to obtain help from the CCC camp at Monticello, which had been sponsored by the Soil Conservation Service, but such assistance was always uncertain. Sometimes the crew would have orders to return to camp at a certain time regardless of progress—or lack thereof—on a given fire. Often the companies had to use their woods, bridge, and road crews to help. Many small timberland owners also helped.
Once the special trucks and truck beds, on which the tractors could be self-loaded and self-unloaded, were constructed, these fire plows became the "work-horses" of the fire protection forces. When called for they could arrive at a fire as quickly as a crew of men, and could do much more work without getting tired. The main drawback was the lack of funds with which to purchase more than a plow or two for each Unit. So, the use of fire rakes was standard practice for many years after the fireplow came into the picture.

Fires and the Crossett Research Center

Crossett Lumber Company officials once admitted that one reason they wanted the Government to locate in the general vicinity of what is now the Crossett Experimental Forest was because of the fire problem in the area. Three suspected woods burners lived in the area, and it was thought that the presence of Federal people would greatly reduce incendiariism.

In any event, at the time that the Crossett Research Center and the Crossett Experimental Forest were established, fire protection of the area was considered a must for research to be effective. During work hours we had a good supply of manpower for any fire fighting job that might show up. But after work hours—nights, Saturdays, Sundays, and holidays—the detection and much of the fire fighting job fell upon the shoulders of Ike Rawls and myself. If a fire was in progress and it was too large for one or two men to handle, we could call upon some of the W.P.A. foremen—if we could get word to them. But most of them lived far from the Experimental Forest and most could not be contacted by phone. So we did our best to keep every fire small. This meant constant watch of the area when the local firetower was not manned, including driving the roads and trails at night when winds were high and/or humidity was low. Hundreds of nights we made regular inspections of the area until midnight or later, looking for "lights" and sniffing for fresh smoke.

Up until the time houses were built at station headquarters, one of us remained on the area until dark to watch for smokes. On one such late afternoon in the spring of 1934, I was in a car parked on the highway, when I saw a big puff of black smoke about a half-mile away and not too far off one of our newly-constructed forest roads. I quickly cranked up the car's engine and dashed to the area, but when I got there, no smoke was to be seen. I went back to my parking spot, and soon the smoke appeared over the treetops again. I went back and, could find neither fire nor smoke. By then it was dark so I went home.

Several days passed before we found the answer to the mystery. In a sheltered and shaded spot on a small intermittent creek that ran through the area, we found an old copper boiler, two washtubs and a dipper, plus a good supply of fat pine knots. One of our neighbors had a private still where he was making "white lightning." The big black smoke that I had seen was caused when the "brewmaster" had put some more pine knots on the fire. When he heard the car coming toward him, he quickly grabbed a pail of water and doused the fire. When I left the general area, he fanned the fire into life again and threw on some more pine knots.

After my second trip down to this area, he apparently decided that I was a persistent cuss, so he took most of his good equipment and moved to a safer location.

With the increased attention, and money, given to the reduction of forest area burned by fire came the need for an improved fire danger meter for determining the amount of fire danger on a given day. Starting in 1941, Crossett researchers began a series of tests on various indicator materials for use in accurately determining
moisture content of grassy and woody fuels. Over the years, many improvements were made in such meters, but every time higher authority attempted to establish "universal" meters it was always found that the meters needed to be adjusted for local conditions. This subject at times developed great controversies, and never was settled to everyone's satisfaction.

THE BIRTH OF AERIAL PATROL

The fireplow, danger meters, and an expansion of the telephone system served well in reducing acreage losses from fire. Yet, protection efforts were seriously hampered during those periods when smoke from many fires reduced visibility to 5 miles or less. Such conditions developed quite often, and when they did the towers were almost useless.

The use of planes for detection on hazy and foggy days was discussed as early as 1939, but planes were hard to come by and had never been used for this purpose. District Forester Custer Ross should be given most of the credit for the introduction of the airbird for detection purposes (fig. 32). With approval of State Forester Lang and the State Commander of Civil Air Patrol, he made arrangements with the C.A.P. unit located at El Dorado, Arkansas, to furnish a plane and pilot to make some test flights over the Ashley and Drew County areas on days with low visibility. The pilots of the planes were also the observers and made a note of the general location of each smoke found. Upon landing back at the base in El Dorado, they would call the Crossett Division Forester and give him their report. Location of fires were tied in to some well-known landmark such as "about 3 miles southeast of Crossett."

Use of the Civil Air Patrol planes for fire detection on bad days was continued until 1944, when A. E. Jennings became manager of the Crossett Airport. At that time, the Forestry Commission made arrangements with him to fly one of his two planes on days when visibility was low. He was not acquainted with land lines and land descriptions, so it was necessary at first to have a "spotter" fly with the pilot. The spotter was usually District Forester Ross.

This new detection tool immediately proved very valuable, not only for locating fires on days of low visibility but also for directing crews on large fires. Up until the introduction of the planes, communications on going fires had to be by "runners" or "on the ground" inspection. Thus, the man in charge of the suppression forces often had to more or less "work in the dark." Much additional acreage was lost, because it took many precious minutes to get word of a "breakover" to the fire protection forces working on another part of the fireline.

The one stumbling block in the use of aerial detection was the fact that the observer in the plane had no means of instant communication with people on the ground. In the first few months, the pilot had to land and telephone the location of new fires or other information to the ground forces.

This bottleneck was solved, to a great extent, by the use of empty quart oil-cans and empty ice cream cartons with streamers attached. The observer in the air would write his message on a piece of paper, put it in the container and drop the missile to a waiting crew. It was not long before fire protection forces elsewhere adopted this technique.

Short-wave portable radios came into being in the mid-1940's, and by 1947 radio networks with fixed stations proved extremely valuable in the fire-protection battle.

CONTROLLED BURNING

In the early days of the new forestry movement, it was universally shouted that all fires in the woods were bad. But, for some time, naval stores (turpentine and rosin) operators in the longleaf and slash pine areas of the Gulf South had been burning over large areas of their holdings each year to make sure the wildfires would not wipe out their operations.

After several large wildfires did tremendous damage to their stands, many large (and small) timberland owners in the Southeast also began using "controlled" fires, during safe periods, to reduce the amount of burnable material on the ground (the rough) and to keep the stands "open" and relatively free of brush and vines.
Largely because of pressure brought by H. H. Chapman and a few others who claimed that controlled fire should also be used in the shortleaf-loblolly types, the Forest Service began many studies to determine how fire affected the forest. These studies included the effect on soil, brush control, damage to existing trees, release of soil nutrients, and other factors. Working under the leadership of Al Bickford, who headed up fire research at the Southern Station, the Crossett Branch began a whole series of controlled burning studies starting in the spring of 1941.

Among the early results from these studies was the finding that successful controlled burns required about the same fuel and weather conditions as those found on the average hot uncontrolled fire; a good supply of dry grass and/or needles and leaves, low relative humidity, and a good steady wind. Under such conditions the fires will kill the aboveground portions of most small hardwoods and vines. However, except for dangerous summer fires, or those that burn during very dry periods, few of the hardwood rootstocks were killed. A great many recovered and from one to a dozen new stems would show up for each stem "killed." Even a number of repeat fires in later years did not kill a majority of the original rootstocks.

The controlled burn, or repeat burns, did, however, retard the recovery of the hardwood brush. When a pine seed source was available in the first year or two after the burn, and the overstory was not too dense, a satisfactory stand of pine seedlings did become established and beat out much of the recovering hardwoods for a dominant place in the new stand. Sometimes the pine seeded in to such a dense stand that it would likely stagnate before the stems would reach a merchantable size for any product. Thus, removal of the surplus pine and the sprouting and competing hardwoods was a likely necessity.

The controlled burns usually did not kill hardwoods above 2 inches in diameter and where desirable these had to be deadened by other means.

Most fires that were effective in killing the above-ground portions of the unwanted hardwoods killed most of the pine seedlings and the pine saplings up to about 15 feet in height. Thus, any area to be burned that contained patches of young pine that were to be saved, had to be protected by fire lines.

Controlled burning of older pine stands on days when temperatures were high and humidity was low resulted in much crown needle scorch and a appreciable reduction in tree diameter and volume growth.

COOPERATIVE RESEARCH

Regular Federal funds for an expanded program of forest research continued to be nearly nonexistent in the 1940's. To stimulate more effort, the assistant chief for forest research in the Washington office urged field Branch Station Leaders to encourage additional cooperative funds from timber owning companies. It was promised that any private funds so obtained would be matched by additional Federal research funds. John Watzek, an owner and director of the Crossett Lumber Company, also responded to our request by offering a sizeable sum of Company money to finance a program on genetics research on loblolly pine.

Such a program began at the Crossett Branch in 1951. This was one of the first major genetics projects in the South. Much of the work was on large-scale loblolly pine seed source tests, and on selection and breeding of "plus" trees. Roland Schoenike headed up the program in the beginning and was followed by Hoy Grigsby. Wonderful cooperation in the form of manpower, land and timber, equipment, and plantation areas was provided, not only by the Crossett Company but the Fordyce Lumber Company, Southern Lumber Company, International Paper Company, Continental Can Company, and many other companies and individuals.

About this same time, the need for information on water requirements of managed stands of loblolly and shortleaf pine became apparent. We had many questions. For example: What was the water holding capacity of the various soils in Arkansas, Texas, Louisiana, and Mississippi? How much was required for maximum growth of the stands? How much of the available water was used by dense stands of understory brush? Would fertilizers produce an appreciable increase in growth of young and middle-aged stands?
Again we sought help from the various timber owning companies in south Arkansas and north Louisiana, and they came through with funds. Among the companies contributing cooperative funds were Deltic Land and Timber Company, International Paper Company, Ozan Lumber Company, and Fordyce Lumber Company.

This line of research, also was the first in the region, and yielded much valuable practical information at an early data. Robert Zahnner headed up this research for several years.

It was found that the silt loam and silty clay loam soils found in much of the pinelands of southeast Arkansas and northeast Louisiana would hold up to 14 inches of water in the top 4 feet of soil. Some of the sandy soils would hold only 3 to 6 inches in what was considered to be the root zone.

A reasonably well-stocked stand of trees would use about 2 inches of water per month at the beginning of the growing season. This use increased rapidly to 7 inches (if available) by the first of July and continued at a high rate through the rest of the summer. Late spring rainfall, as well as precipitation throughout the summer and fall is usually less than the stand of trees can use so by early May the trees start drawing water out of their root zone “water tank.” By the last of June available stored water is largely used up. Thus subsequent diameter and volume growth depends upon current precipitation for the rest of the growing season. Heavily stocked stands rarely grow more than half of their potential volume of wood because of lack of water.

Any green growing thing in the forest needs water to live and develop. This includes not only the desirable trees but also the cull trees, hardwood brush, vines, surplus reproduction, and surplus trees of all sizes. All draw water out of the limited amount in the “water tank.”

In one case it was found that reducing the volume of growing stock trees from 100 or more square feet per acre, to 50-60 square feet allowed the trees to add growth all through the growing season instead of for only a portion of it. This was true because there were many fewer stems drawing water from the limited amount in the root zone supply. Likewise studies proved that reducing or eliminating a large proportion of the dense understory brush would result in a large increase in the growth of the overstory pine.

Fertilizer studies indicated that nitrogen was the one element whose addition would produce the greatest growth response from the pine timber stands in the Crossett Research Center territory. But the response varied from one soil type to another and it was temporary. Usually increased growth could be expected for only 3 years. Younger stands had greater responses to fertilizer applications than stands of older trees.

Considering how much fertilizer had to be applied to have an appreciable effect on growth and the high cost of the application, the practice was not practical at the time.

THE “SUDDEN SAWLOG” STUDY

Another study that was a Crossett Branch “first” was the “Sudden Sawlog” study with loblolly pine. The generally accepted criteria for full, or normal, stocking of managed stands in the
earlier years was always 120 or more square feet of basal area per acre. Such stocking might well produce the maximum amount of cordwood growth per acre, but the diameter growth of individual trees was slow and the stands often had to reach 40-60 years of age before an appreciable number of stems would contain usable volumes of sawtimber. Even in the earlier years, the value of a cubic foot of wood in a sawlog was much greater than the same cubic foot in trees of pulpwood size. Thus, it seemed reasonable to assume that, if the planted or natural stands could be thinned severely so that there would be very little competition between trees, for soil moisture and sunlight, the trees would reach sawlog size at a much earlier age. It was very likely that, with additional thinning, the return in dollars per acre per year would be appreciably more for the heavily thinned than the "fully stocked" stand over any reasonable number of years.

In a 1954 study to test such possibilities, a fully stocked plantation (6 x 6 feet) was thinned back to 100 trees per acre at 9 years of age (fig. 33). This was compared to a treatment in which the stand was thinned back to 85 square feet of basal area (712 trees) at age 12. The plots in the second treatment were thinned back to 85 square feet at the end of every 3 years. The heavily thinned plots were also given additional thinnings as diameter growth slowed or crown competition developed.

Other treatments were included in the study to see if leaving more than the 100 crop trees for a few years would boost total yields. But such treatments were only a slight variation of the original objective.

Trees on the heavily thinned plots averaged from 16 to 17 inches in diameter at 30 years of age. The trees on the plots thinned in a manner that would be considered heavy thinning (to 85 square feet of basal area) at the time, averaged 11 inches in diameter at 30 years.

Sawtimber yields, including material removed in thinnings, averaged approximately 10,000 bd. ft. per acre (Doyle) at stand age 30 for the plots originally given the very heavy thinnings. This compared to about 3,200 bd. ft. per acre for the plots repeatedly thinned back to 85 square feet.

Total yields in cubic feet to age 30, including material removed in thinnings, for the plots thinned back to 100 trees per acre averaged approximately 3,200 cubic feet per acre as compared to nearly 4,700 cubic feet for the plots given a more standard type of thinning. However, the greater yields in cubic feet would be of greatest interest to owners of pulp and paper companies, because a large proportion of the production could only be sold as pulpwood, at a much lower rate per cubic foot than material in trees that were large enough to produce logs.

At $150 per M bd. ft. (Doyle) the heavily thinned plots produced a return of about $1,800 per acre at 30 years.

The value of the 3,200 bd. ft. produced on the less heavily thinned plots was appraised at $100 per M bd. ft. because the logs averaged much smaller in size than on the 100 tree per acre plots. The total value of the logs produced were about $320 per acre at age 30. However, these plots would have produced about 40 cords of pulpwood, in addition to the logs, and this at $6 per cord would have been worth about $240 per acre. Thus, the total value of the production would have been $560 per acre or only about 31 percent of the value received for the "Sudden Sawlog" plots.

IN CONCLUSION

Many other interesting and important forestry related events took place in the south Arkansas-north Louisiana area during the 1930-1955 "Beginning of Forestry Years." Many other important research studies that were first in their field were undertaken at the Crossett Experimental Forest and on company timberlands during this same period. Many other U.S. Forest Service and Arkansas Forest Commission personnel and many individuals—from Chairmen of the Board down to field hands—helped in getting forestry launched in those early and formative years. To attempt to name them, and their contribution, would require much space and invariably some would be overlooked. So, to all who should have been mentioned but were not, my apologies.

It was a most interesting period.
Reynolds, R. R.

A history of the establishment and early work of the Crossett Experimental Forest and Research Center.